

Wisconsin Hospital Emergency Preparedness Program  
Region 3 Health Care Coalition (Northeast Wis.)

Health Care Coalition  
&  
Medical Coordination Center

# Strategic Plan

Wisconsin Hospital Emergency Preparedness Program  
Region 3 Health Care Coalition (Northeast Wis.)

Table of Contents

Topic	Page
Mission	3
Purpose	3
Core Services	3
Coalition Members	7
Operational Bylaws	7
Business Bylaws	8
Fiscal Accountability	8
Program Accountability	9
Capability Gap Analysis, Monitoring and Closure	9
Medical Coordination	9
Program Coordination	10
Medical Surge Indicators	13
Continuity of Operation	16
References	17

Wisconsin Hospital Emergency Preparedness Program  
Region 3 Health Care Coalition (Northeast Wis.)

Name:

**Northeast Wisconsin (Region 3) Health Care Coalition (HCC)**

**Health Care Coalition mission:** (When made available compare this mission statement to that provided by the HCC Transition Team version.)

The mission of the Health Care Coalition is; to ensure that the collaboration of Health Care organizations and public / private-sector partners coordinate their preparation for, and response to, a mass casualty incidents or catastrophic health event.

**Health Care Coalition purpose:**

The purpose of the Health Care Coalition is to; synchronize public health, health care organizations, first responder agencies and emergency management in their efforts to enact a uniform and unified response to mass casualty incidents or catastrophic health events; accomplishing this by implementing the medical surge aspect of Emergency Support Function – 8 (Annex-H), “Health and Medical Services.” Response will be accomplished by implementing a tiered response methodology that will include the availability of a Medical Coordination Center.

**Health Care Coalition core services:**

**Resource Management / Sharing:**

- Identify and maintain a database of regional medical response capacities and capabilities for application during a mass casualty incident or catastrophic health emergency.
- Identify and maintain the method of access to state and federal medical response supplies for application during a mass casualty incident or catastrophic health emergency.
- Develop memorandums of understanding with regional private sector providers and materials companies to pre-plan knowing the level of immediate private sector support available during a medical response.
- Provide a Medical Coordination Center (MCC) that when activated during a tiered response will support hospitals and health departments within Wisconsin Health Emergency Region 3 (Northeast Wisconsin):

Wisconsin Hospital Emergency Preparedness Program  
Region 3 Health Care Coalition (Northeast Wis.)

- Manage material and equipment request from regional hospitals, health departments and Emergency Medical Services during a medical response.
- Manage by:
  - Access to a region resource entities using the Region 3 HCC database
  - Locate and request resources from:
    - Neighboring HCCs
    - The State of Wisconsin
    - Neighboring States
    - The Federal Government
- Obtain and maintain memorandums of understanding between response and supporting partners to achieve resource management goals during a response
- Ensure that the MCC:
  - Is staffed with medical and logistical trained individuals
  - Is equipped with common and redundant communication systems
  - Is capable of 24/7 activation and operation

**Planning:**

- Develop a regional medical response plan for mass casualty incidents or catastrophic health emergencies. Key elements to include but not limited to:
  - Based on a common tiered response model recommended by the Wisconsin Hospital Emergency Preparedness Program
  - Well defined lines of communication for alerting, notification and information sharing
  - Is expandability to join neighboring HCC regions or a statewide effort
  - Well defined lines of communication between the medical response effort and local and state Emergency Management Organizations.
  - Well defined lines of communication between the medical response effort and; 911 Dispatch, Fire Rescue, law enforcement, Emergency Management or other response entity connected to response command.

Wisconsin Hospital Emergency Preparedness Program  
Region 3 Health Care Coalition (Northeast Wis.)

- Will include regional procedures that will guide hospitals, health departments and Emergency Medical Services in:
  - Patient Surge
  - Patient Tracking
  - Crisis Standards of Care
  - Fatality Management
  - Incident or Event Termination
  - Recovery of Medical and Health Services
- Develop and maintain a Medical Coordination Center that can effectively and efficiently assist hospitals, health departments and emergency medical services manage patients and resources.
- Develop, maintain, train, and exercise on:
  - A local to national tiered response methodology for mass casualty incidents and catastrophic health event response.
  - The regional guidance procedures identified above.
- Develop, implement and evaluate regional exercises, in accordance with Homeland Security Exercise & Evaluation Program (HSEEP) guidelines, that support the HCC and meet partner needs.
- Facilitate the development and notification network of regional crisis standards of care that are based on the situations accompanying a mass casualty incident or catastrophic health event and sound medical judgment.

**Information Sharing / Intelligence / Communication:**

- Provide access to, on-line secure hospital and partner alerting and information sharing system (WITrac)
- Provide access to, on-line secure patient tracking system, from incident scene to patient discharge (WITrac)
- Facilitate and support partner access to the WISCOM radio communication system.
- Establish regionally common and redundant communication system capability

Wisconsin Hospital Emergency Preparedness Program  
Region 3 Health Care Coalition (Northeast Wis.)

within the regional Medical Coordination Center; that match those of the HCC response and support partners.

- Establish common and redundant communication system capability with neighboring HCCs.

**Research / Policy Analysis:**

Crisis Standards of Care, Recovery of Medical Services and interacting with Health Departments on Fatality Management are key indicators and expectations of ASPR guidance. As our HCC partnership grows, so will our ability to facilitate multi-discipline expert panels to discuss and develop regional guidance and decision making methodologies that address issues concerning medical response during periods of scarce resources.

**Recovery:**

One of the key program indicators required by ASPR is that of Recovery Planning. The HCC will take lead to identify the resources and paths needed to restore medical and health services to normal operation following significant medical surge or medical infrastructure damage.

**Best Practice Sharing:**

The HCC can be a facilitator and repository for medical response best practices identified as the HCC and it's HCC neighbors mature.

**Advocacy:**

The HCC will strive to become an advocate for the advancement and proficiency to the public and private sectors within the Region 3 (Northeast Wisconsin) Health Emergency Region.

**Health Care Coalition members:**

Wisconsin Hospital Emergency Preparedness Program  
Region 3 Health Care Coalition (Northeast Wis.)

The entities identified below are initial and not final. Others may be added as development and refinement are achieved. Detailed list of partner agencies is available in the Region 3 HCC Operational Bylaws.

- Hospitals (Trauma and Emergency Preparedness)
- Community Health Centers
- Tribal Clinics
- Skilled Nursing Facilities
- Public Health
- Psychiatric Hospitals
- Emergency Medical Services
- Emergency Management
- 911 Dispatch Centers
- Law Enforcement
- Local Emergency Planning Committees (LEPCs)
- Public Agencies and Organizations
- Private Organizations and Companies
- Others

**Structure, definitions and operating procedures:**

A Board of Directors will be established to oversee and govern the administrative, response preparedness and recovery planning activities of the Region 3, Wisconsin Health Emergency Region. Two sets of bylaws will be established; operational (see Operational Bylaws below) and business (see Business Bylaws below).

**Operational Bylaws** [Keep consistent with the bylaws as they are developed.]

Operational Bylaws for Region 3 Health Care Coalition may be found in Attachment A to this strategic plan. The purpose of the operational bylaws is to govern the manner in which the Region 3 HCC will be organized, governed and how operational and business decisions will be made. The article of the Operational Bylaws include but not limited to:

- Article I – Health Care Coalition Vision, Mission and Purpose
- Article II – Purpose of the Operational Bylaws
- Article III – Membership
- Article IV – Memorandums of Understanding
- Article V – Meetings
- Article VI – Board of Directors
- Article VII – Decision Making

Wisconsin Hospital Emergency Preparedness Program  
Region 3 Health Care Coalition (Northeast Wis.)

Article VIII – Information Sharing  
 Article IX – Study Groups  
 Article X – Grant Writing and Approval  
 Article XI – Procedures  
 Article XII – Training and Exercises  
 Article XIII – Medical Coordination Center  
 Article XIV – Business Bylaws  
 Article XV – Program Accountability  
 Article XVI – Operational Bylaws Revision and Approval

**Type of recommended fiscal authority or agent:**

**Business Bylaws** [Keep consistent with the bylaws as they are developed.]

The Region 3 HCC, Board of Directors will identify and establish a non-profit model fiscal structure. The options being considered are:

- 501(c)3: Private Foundation or Public Charity
- 509(a)3: Supporting Organizations
- 501(c)6: Business League/Trade Organizations
- Private Embed
- Public Embed

The board will review and evaluate best practices and obtain legal counsel to ensure the appropriate non-profit model for Region 3 HCC is established.

**Fiscal accountability:**

During the transition period from the Wisconsin Hospital Emergency Preparedness Program to regional health care coalitions the Brown County Health Department will continue to provide fiscal agent services under current agreements. It should be noted the Northeast Wisconsin Regional Trauma Advisory Council also receives fiscal agent support from the Brown County Health Department.

As the business model is identified, a long term fiscal agent will also be identified. Unity between Wisconsin Department of Health Services, fiscal agent and HCC and RTAC fiscal accountability processes will be a leading goal.

Details of fiscal agent fees, responsibilities and accountability will be defined in the Region 3 HCC Business Bylaws.

Wisconsin Hospital Emergency Preparedness Program  
Region 3 Health Care Coalition (Northeast Wis.)

**Program accountability:** (This section should/may be added to the Operational Bylaws)

The Region 3 HCC Board of Directors will ensure ASPR program measures are met through self-evaluation and reporting at a frequency identified by ASPR. Reporting will be accomplished as requested through the Wisconsin Division of Public Health. The Region 3 HCC Board of Directors will ensure that state level HCC leadership guidance, that promote unity between regional HCCs and statewide response and recovery activates are achieved. Status reports on the implementation of such guidance will be provided as requested.

A multi-year work plan will be maintained and updated on a periodic basis to insure all ASPR program measure and state leadership guidance is achieved within the capability of the region's resources. Projects requiring funding to meet ASPR program measures and leadership guidance will identify the measure or guidance within a given grant application or request for funding.

**Capability Gaps, Analysis, Monitoring and Closure** (This section should/may be added to the Operational Bylaws)

The Region 3 HCC Board of Directors will use the following methods to identify gaps in capabilities and emergency functions, including but not limited to:

- Annually – Partner Needs Survey
- Program Multi-Year Work Plan
- Exercise After Action Reports
- Training Evaluations
- An Open Meeting Format – allowing partners to raise emergent issues or gaps.

Existing and emergent gaps will be identified, evaluated, prioritized and given a course for corrective action. These actions will be documented in Board meeting minutes and transcribed to the Program Work Plan.

**Medical coordination:**

It is the intention of the Region 3 HCC Board of Directors to establish an operational and functional Medical Coordination Center and follow the current Tiered Response model.

The Board will evaluate the two pilot medical response models, urban and rural, developed by the Medical College of Wisconsin to faction a response model that fits within the medical capabilities and resources within Region 3, Wisconsin Health Emergency Region. This response model will incorporate elements that will allow the

Wisconsin Hospital Emergency Preparedness Program  
Region 3 Health Care Coalition (Northeast Wis.)

model to interface and interact with neighboring HCC regions as well as a statewide medical response or other industry standard.

The current Tiered Response model will be evaluated and modified to the extent necessary to work within the medical response capabilities of Region 3 while keeping true to the intent of a tiered response.

**How the Health Care Coalition will coordinate to (1) plan, (2) respond, (3) train, (4) exercise, (5) equip, (6) coordinate resources, and (7) recover from an emergency:** (This section should/may be added to the Operational Bylaws)

(1) Plan

A regional response plan will be written that describes the concept of operation within the Region 3 Health Emergency Region. This plan will address, but not limited to the following elements:

- The medical response model to be implemented within Region 3.
- The triggers and expansion of response activities for each level of the Tiered Response model.
- The responds and support partners and role they will play in a regional response.
- The notification methodology and system(s) to be used to initiate response notifications
- The activation and scope of responsibility for the Medical Coordination Center
- Information sharing;
  - Type of information and data needed.
  - Method and frequency of transmission.
  - Partners that are expected to provide information and data and to whom it will be transmitted.
  - How that information and data will be compiled and distributed to all response partners.
  - Apply current standards to data security and confidentiality.
- Conditions and/or assessments needed prior to response termination.
- Conditions and/or assessments needed prior to initiating recovery

Wisconsin Hospital Emergency Preparedness Program  
Region 3 Health Care Coalition (Northeast Wis.)

operations.

(2) Response

Procedural guidance will be provided to all response and support partners that when placed into their individual procedures will facilitate the smooth and effective response to an escalating mass casualty incident or catastrophic health event.

Procedures will be provided to activate, operate and secure the Medical Coordination Center.

Procedures will be provided to facilitate the recovery of normal medical services within Region 3 following a mass casualty incident or catastrophic health event.

(3) Training

Based on need survey; a training plan, lesson plans and supporting materials will be developed to ensure all response and support partners understand the regional concepts of operation and their individual regional response expectations.

(4) Exercise

An exercise plan will be developed in conjunction with the training plan that practices and tests all of the program functions within a reasonable cycle of time. The principles and practices of HSEEP will be employed in the development, implementation, evaluation and follow up for each exercise conducted. The Region 3 Board of Directors will reach out to all partners and jurisdictions within Region 3 and neighboring regions to maximize exercise effectiveness and efficiency within the region and across the state.

(5) Equip

The Region 3 Board of Directors will develop a plan through needs assessment:

- An appropriate location, response equipment and materials for an effective and efficient Medical Coordination Center.
- Equipment for response partners that enhance a regional medical response to a mass casualty incident or catastrophic health event.

Wisconsin Hospital Emergency Preparedness Program  
Region 3 Health Care Coalition (Northeast Wis.)

- An appropriate location, equipment and materials for administratively maintaining the HCC.

(6) Coordinate Resources

The Region 3 Board of Directors will develop a plan:

- Identify and catalog the medical capabilities and capacities of medical responds and support partners within Region 3 and place this information in a user friendly format.
- Identify and proceduralize the method for requesting resources from neighboring HCCs, state resources, neighboring states and Federal resources.
- Identify and provide the method by which other HCC regions can request medical support and resources from Region 3.
- Collaborate with state HCC leadership to maximize the effectiveness and efficiency of existing state stockpile resources.

(7) Recover from an emergency

Guidance from the WHEPP Expert Panel on Recovery and from the National Health Care Coalition Association will be used to develop a regional medical services recovery plan.

The Region 3 Board of Directors will facilitate discussions and take the lead in drafting a recovery plan. Regional Health Care Coalition partners along with other appropriate community leader will be invited to join to plan and support this recovery plan.

Wisconsin Hospital Emergency Preparedness Program  
 Region 3 Health Care Coalition (Northeast Wis.)

NOTE: A key reference and guide for completion of “How Indicator will be Reached;” descriptions will be the document, Hospital Preparedness Program (HPP) Measure Manual: Implementation Guidance for the HPP Program Measures, July 1, 2013 —June 30, 2014

<b>Medical Surge</b>	
Indicator	How Indicator will be Reached
The awardee has posted its approved Crisis Standards of Care plan on the ASPR Communities of Interest SharePoint site.	<ul style="list-style-type: none"> <li>• The Board will assign a study group to research existing guidance and templates to compile a draft methodology with options.</li> <li>• The Board will facilitate meetings with regional hospital trauma, physicians, administrators and EMS to discuss and recommend a methodology that is viable for the Region 3 HCC.</li> <li>• This methodology will be proceduralized and approved by the Board.</li> <li>• A table top exercise will be scheduled to test the procedure.</li> <li>• Following identified revisions from the table top exercise the procedure will be distributed to HCC partners with encouragement to incorporate into their organization’s procedures, added to the Medical Coordination Center procedure package and posted on the ASPR Communities of Interest SharePoint Site.</li> </ul>
The awardee has completed mass fatality management plans that have been adopted by HCC members.	<ul style="list-style-type: none"> <li>• The Board will monitor the WHEPP Expert Panel on Fatality management and rely on the Health partners to let the Board know when local and regional fatality management plans are firm enough for HCC review.</li> <li>• When appropriate the Board will assign a study group to provide a recommendation on how local and regional fatality management plans should be incorporated into HCC response and recovery procedures.</li> <li>• The Board will then draft needed changes to existing response and recovery procedures or</li> </ul>

Wisconsin Hospital Emergency Preparedness Program  
 Region 3 Health Care Coalition (Northeast Wis.)

	<p>develop new procedures.</p> <ul style="list-style-type: none"> <li>• Once approved these procedures will be tested by table top exercise.</li> <li>• Following revisions from the table top exercise the procedure will be distributed to HCC partners with encouragement to incorporate into their organization’s procedures and added to the MCC and recovery procedure packages.</li> </ul>
<p>The HCC has developed a strategic plan with participation from its membership.</p>	<ul style="list-style-type: none"> <li>• The Board will draft and approve a strategic plan for submittal to the Wisconsin Division of Public Health by December 31, 2014</li> </ul>
<p>The HCC has demonstrated, through exercise or real event, its ability to both deliver appropriate levels of care to all patients, as well as to provide no less than 20% immediate availability of staffed members’ beds, within four hours of a disaster.</p>	<ul style="list-style-type: none"> <li>• The Board will assign a study group to research existing guidance and templates to compile a draft methodology with options.</li> <li>• New partners from tribal clinics, community health centers, psychiatric hospitals, ambulatory surgical centers, veteran administration medical centers and skilled nursing facilities will be surveyed and invited to join the HCC and planning process.</li> <li>• The Board will facilitate meetings with the participating organizations identified above to discuss and recommend a methodology that is viable for the Region 3 HCC.</li> <li>• This methodology will be proceduralized and approved by the Board.</li> <li>• A table top exercise will be scheduled to test the procedure.</li> <li>• Following identified revisions from the table top exercise the procedure will be distributed to HCC partners with encouragement to incorporate into their organization’s procedures, added to the Medical Coordination Center procedure package.</li> </ul>
<p>The HCC has demonstrated the ability to do the following during an incident, exercise, or event: (1) monitor patient acuity and staffed bed availability in real time, (2) off-load patients (3) on-load patients, and (4) track and document patient movement.</p>	<ul style="list-style-type: none"> <li>• After a statewide patient tracking system is implemented, trained on and tested; the Board will facilitate a series of exercises (defined in the multi-year training and exercise plan) for regional HCC partners.</li> <li>• The four elements identified to the left will be incorporated into the Exercise Evaluation</li> </ul>

Wisconsin Hospital Emergency Preparedness Program  
 Region 3 Health Care Coalition (Northeast Wis.)

	<p>Guide (EAG) for each exercise.</p> <ul style="list-style-type: none"> <li>• The results of these exercises will be documented in an After Action Report (AAR).</li> <li>• An Improvement Plan (IP) will be generated and followed.</li> </ul>
<p>The awardee’s recovery plan addresses how it will meet post-disaster behavioral and mental Health Care need of communities (i.e., HCC member staff).</p>	<ul style="list-style-type: none"> <li>• The Board will assign a study group to research existing guidance and templates to compile a draft methodology with options.</li> <li>• The Board will facilitate meetings with partner health members, regional human services organizations, regional psychiatric hospitals and the Red Cross to discuss and recommend a methodology that is viable for the Region 3 HCC.</li> <li>• This methodology will be proceduralized and approved by the Board.</li> <li>• A table top exercise will be scheduled to test the procedure.</li> <li>• Following identified revisions from the table top exercise the procedure will be distributed to HCC partners with encouragement to incorporate into their organization’s procedures and added to the Medical Coordination Center procedure package.</li> </ul>
<p>The HCC has a mechanism to obtain feedback to help resolve member conflicts that have the potential to affect the overall performance of the HCC.</p>	<ul style="list-style-type: none"> <li>• The Board will establish a procedure that defines the sources of feedback that will be sought, how they will be evaluated, prioritized and incorporated into a HCC Work Plan.</li> <li>• This process will be combined with the gap analysis capability described below.</li> <li>• Sources of feedback will include but not limited to:                         <ul style="list-style-type: none"> <li>○ An open forum agenda slot at each meeting will be scheduled during which partner members may present an issues or projects to the Board. The outcome of this open forum is to clearly identify the purpose and/or scope of the issue or project; then document them in meeting minutes.</li> <li>○ All training sessions generated by the Region 3 HCC will request feedback</li> </ul> </li> </ul>

Wisconsin Hospital Emergency Preparedness Program  
 Region 3 Health Care Coalition (Northeast Wis.)

	<p>forms be completed for Board or study group review.</p> <ul style="list-style-type: none"> <li>○ All exercises generated by the Region 3 HCC will follow HSEEP practices. Improvement plans from these exercises will be reviewed by the Board or study group.</li> <li>○ Input from all these sources will be reviewed by the Board for appropriate action, prioritization and tracked via the HCC work plan.</li> </ul>
--	--

<b>Continuity of Health Care Coalition Operations</b>	
Indicator	How Indicator will be Reached
The HCC has access to a risk-based HVA which prioritizes the risks to its members.	<ul style="list-style-type: none"> <li>● In the past, a regional HVA was facilitated by the WHEPP Region 3 Board.</li> <li>● The Board will offer to assume this responsibility with all regional partners invited to participate.</li> <li>● A Regional HVA will be conducted on an every other year basis.</li> </ul>
The HCC has conducted gap analysis to identify resource shortfalls during an event and is implementing plans to close those resource gaps.	<ul style="list-style-type: none"> <li>● Using ASPR program measures and State HCC leadership guidelines; the Board will periodically perform a program gap analysis to meet Federal reporting expectations.</li> <li>● This process will be combined with the Feedback assessment process identified above.</li> <li>● Input from gap analysis will be reviewed by the Board for appropriate action, prioritization and tracked via the HCC work plan.</li> </ul>
The HCC has a process to enhance its members' situational awareness to support activation of immediate bed availability through continuous monitoring.	<ul style="list-style-type: none"> <li>● The Board will assign a study group to:                             <ul style="list-style-type: none"> <li>○ Research existing communications systems currently employed by regional hospitals, EMS, and 911 Dispatch centers and other partners as appropriate.</li> <li>○ Develop and recommend a flow diagram that shows:</li> </ul> </li> </ul>

Wisconsin Hospital Emergency Preparedness Program  
 Region 3 Health Care Coalition (Northeast Wis.)

	<ul style="list-style-type: none"> <li>▪ Criteria or triggers for initial alerting.</li> <li>▪ Scope of information to be provided (by whom to whom).</li> <li>▪ The responsibilities of affected hospital, the Medical Coordination Center and local 911 Dispatch.</li> <li>▪ How and where compiled regional information and data will be displayed and presented for all response organizations to monitor.                         <ul style="list-style-type: none"> <li>○ Identify gaps in the existing system(s) that prevent a sustainable flow of information.</li> </ul> </li> </ul> <ul style="list-style-type: none"> <li>• The Board will facilitate meetings with partner hospitals, EMS and 911 Dispatch and others to discuss and recommend a methodology that is viable for the Region 3 HCC.</li> <li>• This methodology will be proceduralized and approved by the Board.</li> <li>• A table top exercise will be scheduled to test the procedure.</li> <li>• Following revisions from the table top exercise the procedure will be distributed to HCC partners with encouragement to incorporate into their organization’s procedures and added to the Medical Coordination Center procedure package.</li> </ul>
<p>The HCC has demonstrated the capability of a redundant means of communication for achieving and sustaining situational awareness.</p>	<ul style="list-style-type: none"> <li>• The Board will assign a study group to research existing communication systems of all HCC response and support partners.                         <ul style="list-style-type: none"> <li>○ The study group will develop a matric of partners and systems to help identify overall levels of redundancy and gaps in commonly used redundant systems.</li> </ul> </li> <li>• The Board will facilitate meetings with partner identified in the matric to discuss and recommend a methodology that is viable for the Region 3 HCC.</li> <li>• This methodology will be proceduralized and</li> </ul>

Wisconsin Hospital Emergency Preparedness Program  
 Region 3 Health Care Coalition (Northeast Wis.)

	<p>approved by the Board.</p> <ul style="list-style-type: none"> <li>• A table top exercise will be scheduled to test the procedure.</li> <li>• Following revisions from the table top exercise the procedure will be distributed to HCC partners with encouragement to incorporate into their organization’s procedures and added to the Medical Coordination procedure package.</li> </ul>
<p>The HCC has tested its ability to address its members’ Health Care workforce safety needs through training and resources.</p>	<ul style="list-style-type: none"> <li>• The Board will ensure:             <ul style="list-style-type: none"> <li>○ That good practice currently in place within partner organizations are requested and shared with all partners.</li> <li>○ That the Board will facilitate common training materials on emergent or new worker safety issues as they are presented for use by HCC partners.</li> <li>○ Will include worker safety objectives in all exercise scenarios that simulate conditions that would affect worker safety.</li> </ul> </li> </ul>
<p>The HCC has prioritized and integrated essential Health Care needs in its Emergency Operation Plan.</p>	<ul style="list-style-type: none"> <li>• Within a Medical Coordination Center (MCC) operational plan; the Board will identify the essential services needed for continuous operation.</li> <li>• This list of essential services will be utilized to:             <ul style="list-style-type: none"> <li>○ Select a suitable MCC location (and alternate).</li> <li>○ Equipment placed in or brought to the MCC.</li> <li>○ Negotiate the appropriate prioritization of support for the MCC by local and state Emergency Management in keeping with those afforded hospitals and local health departments.</li> </ul> </li> </ul>
<p>The HCC has achieved its exercise objectives during tests of state or regional Health Care disaster plans.</p>	<ul style="list-style-type: none"> <li>• The Board of Directors will ensure that HSEEP practices are employed to plan, implement and evaluate all exercise objectives.</li> </ul>

Wisconsin Hospital Emergency Preparedness Program  
Region 3 Health Care Coalition (Northeast Wis.)

## REFERENCES

Health Care Preparedness Capabilities

<http://www.phe.gov/preparedness/planning/hpp/reports/documents/capabilities.pdf> January 2012

Hospital Preparedness Program (HPP) Measure Manual: Implementation Guidance for the HPP Program Measures Health Care coalition Developmental Assessment Factors:

<http://www.phe.gov/Preparedness/planning/evaluation/Documents/hpp-bp2-measuresguide-2013.pdf>

The Health Care coalition in Emergency Response and Recovery

<http://www.phe.gov/Preparedness/planning/mscc/HealthCarecoalition/Pages/default.aspx>

Medical Surge Capacity and Capability: A Management System for Integrating Medical and Health Resources During Large-Scale Emergencies

<https://www.phe.gov/preparedness/support/mscc/pages/default.aspx>

Developing the Health Care Coalition:

<http://www.phe.gov/Preparedness/planning/mscc/HealthCarecoalition/chapter5/Pages/developing.aspx>

From Hospitals to Health Care Coalitions: Transforming the System:

<http://www.phe.gov/Preparedness/planning/hpp/Documents/hpp-Health-Care-coalitions.pdf>

Emergency Support Function – 8 (Annex –H), Health and Medical Services: This document is built against a federal standard and is basic planning standard for all states and community emergency management organizations. The focus of the document is to define the responsibilities, resources and methods by which the health and medical needs of a community will be maintained during a declared state of emergency.

Assistant Secretary Preparedness and Response (ASPR): A subset of the US Department of Homeland Security. This Assistant Secretary is responsible for administering funding and development objectives for nationwide hospital preparedness programs.